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Synthetic Biology: Disruptive innovation

"When commercializing disruptive technologies, they found or developed new markets that valued the attributes of the disruptive products, rather than search for a technological breakthrough so that the disruptive product could compete as a sustaining technology in mainstream markets."

"A disruptive innovation is a technologically simple innovation in the form of a product, service, or business model that takes root in a tier of the market that is unattractive to the established leaders in an industry."

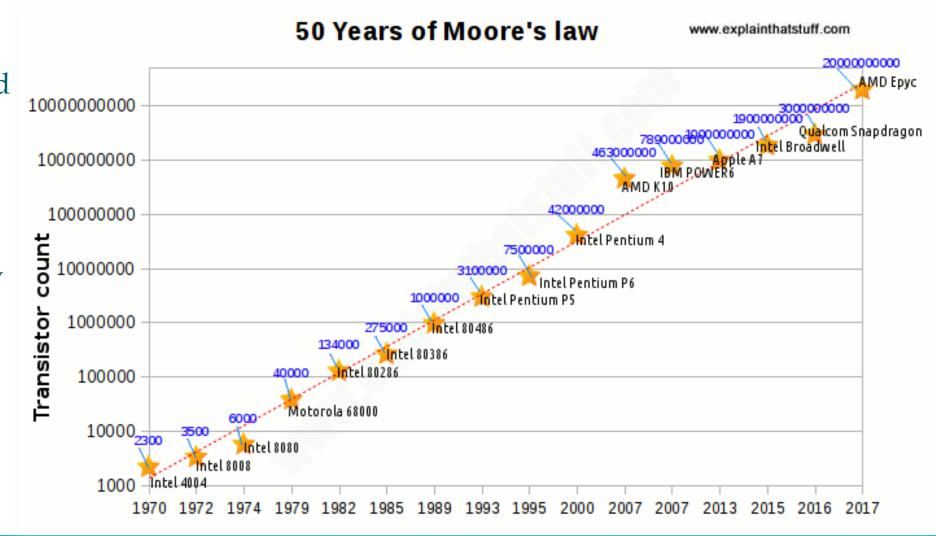
— Clayton M. Christensen, The Innovator's Dilemma





Disruptive innovation redefines markets

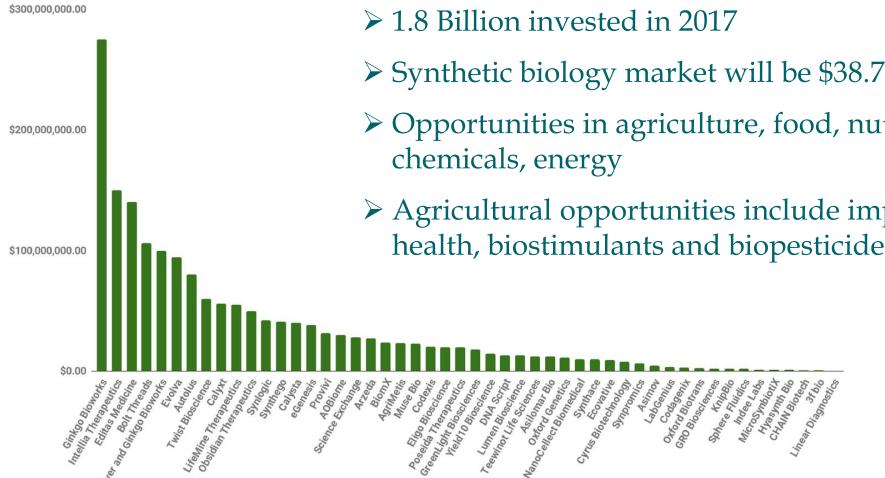
- Moore's law defined the most famous disruption in markets
- Synthetic biology is positioned to follow this trajectory
- Synbio has entered the commercial phase of development







The Investment Picture





- > Synthetic biology market will be \$38.7 billion in 2020
- ➤ Opportunities in agriculture, food, nutrition, pharma,
- > Agricultural opportunities include improved cultivars, soil health, biostimulants and biopesticides

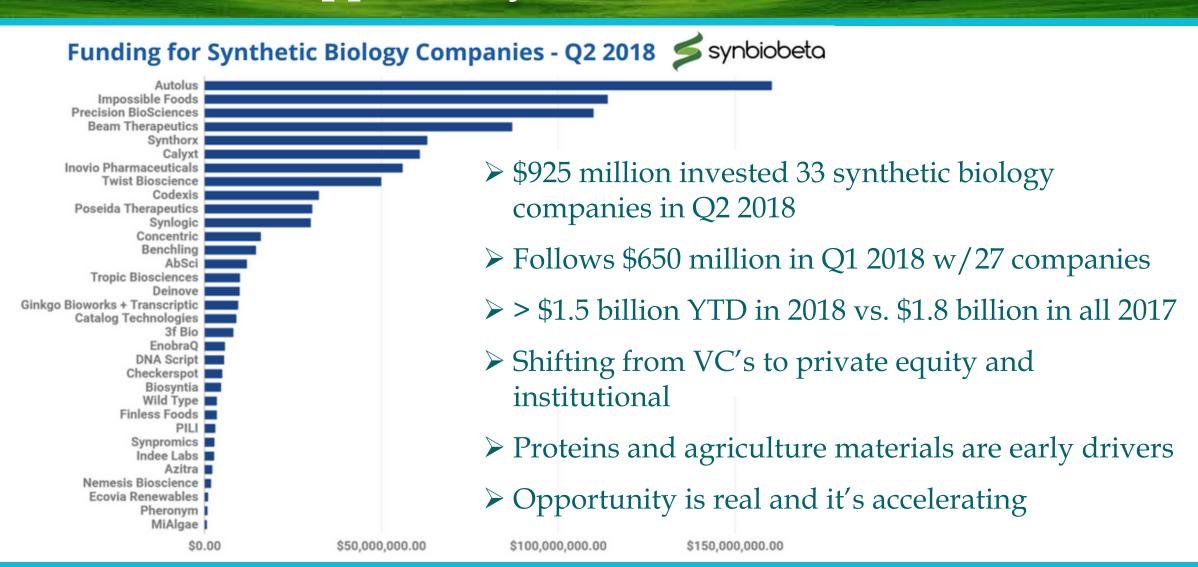


Synthetic Biology Funding - 2017





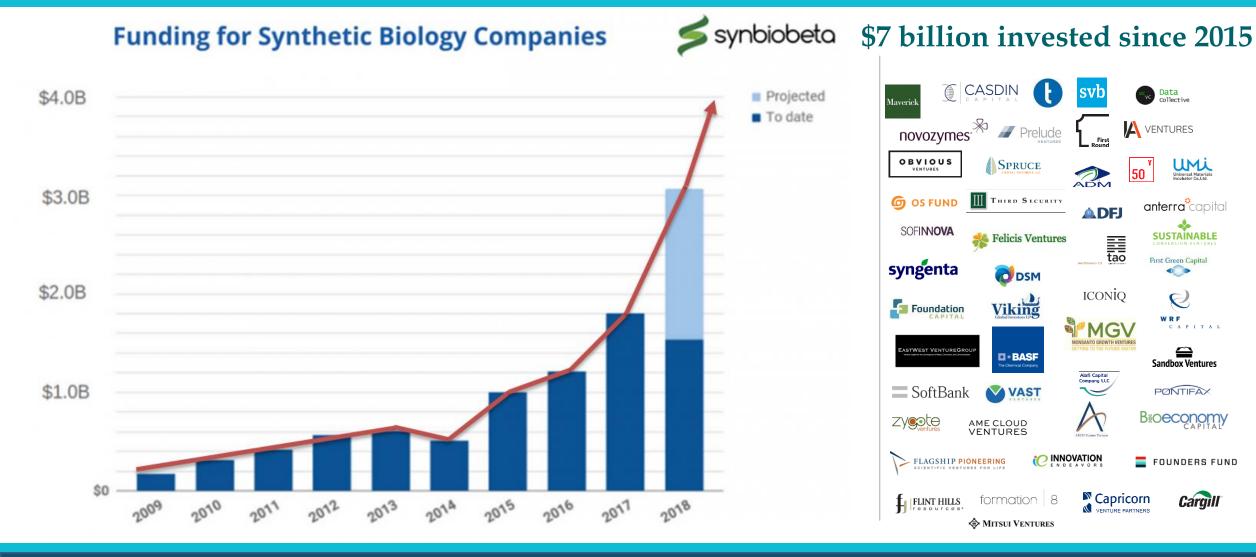
Market Opportunity Commercial Products







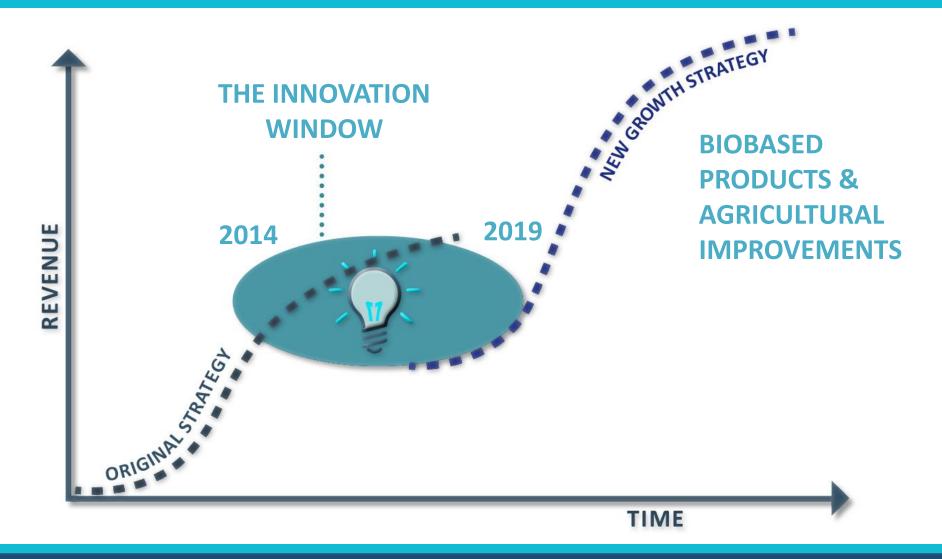
Moore's law investment curve







Establishing a new growth trajectory



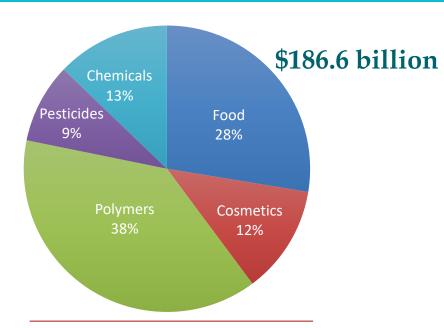




Market opportunities

Identify and focus on high value customer needs:

- ➤ Food proteins (e.g. Impossible Foods, Perfect Day, Amai Proteins)
- ➤ Food ingredients (e.g. Amyris, Blue Marble, Sensient, Givaudan)
- Enzymes (e.g. Metgen Oy, DuPont, Novozymes)
- ➤ Agriculture / Bio-pesticides (e.g. Agbiome, Concentric, American BioSciences, Indigo, Vestaron, Marrone Bio)
- Organic Acids / Bio-chemicals (e.g. Ginkgo, Ecovia, Lygos, Kalion, Genomatica, Zymergen, Arzeda)
- ➤ Algae (e.g. Triton, DSM, Algenol, others)



Market	2020 Sales
Food & Flavors	\$51.5
Cosmetics & Fragrances	\$22.8
Bio-Polymers	\$71.6
Bio-Chemicals	\$23.9
Bio-Pesticides	\$16.8





Conclusions

- ➤ Synthetic Biology driven by CrispR Cas9 (digital biology) is reshaping our products for the future
- ➤ We are on a trajectory to experience rapidly changing markets, products, and services within the biomaterials and agricultural products areas
- ➤ Demand for biomass based sugars will increase exponentially as fermentation based product offerings expand
- ➤ Improved growth rates and health of forests (and other agricultural crops) can be impacted by new biostimulants, biopesticides, and soil health (microbiome) products and services.
- > Synthetic biology is an enabler of a sustainable Bioeconomy much like transistors and CPU improvements have changed our everyday lives since 1970.





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